Let's talk about Agents

Scout24 Investor Group Call

Moderated by David Amira | Bank of America 8 October 2020



Scout24

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Let's start with some statistics

Adressable market

How many agents?

~35,000

Real estate agents in Germany in 2018 (ivd),

80% (c. 28,000) of which are active on IS24

17,020

Core residential real estate IS24 customers at the end of Q2 2020

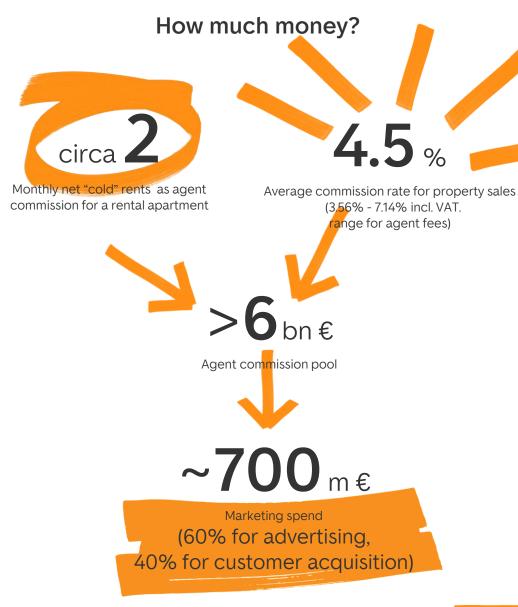
How many transactions?



Rental transactions in residential real estate in Germany 2019 (thereof ~1/5 through IS24)

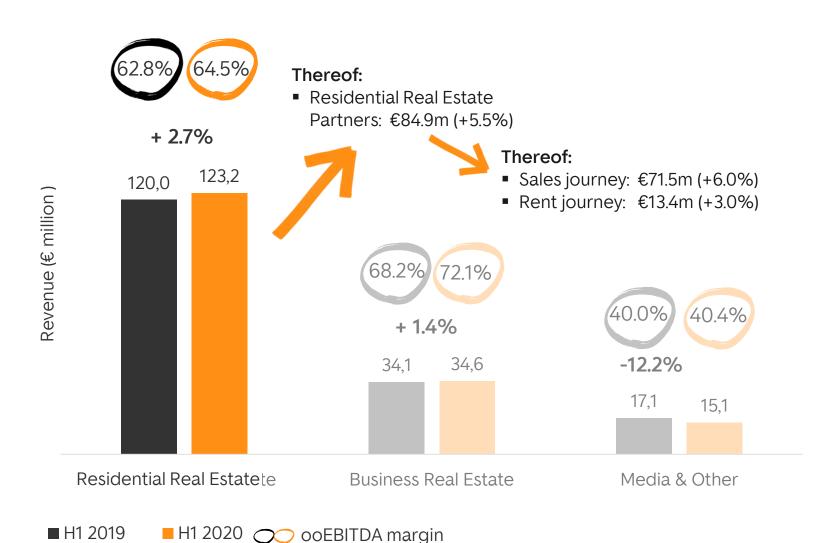
~593,000

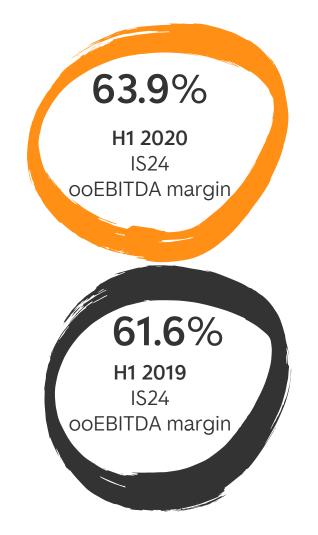
Sale transactions in residential real estate in Germany 2020 with a total volume of 178 bn € (Gewos forecast excl. land plots), thereof ~1/3 through IS24



How does this translate into ImmoScout24 revenues and margins?

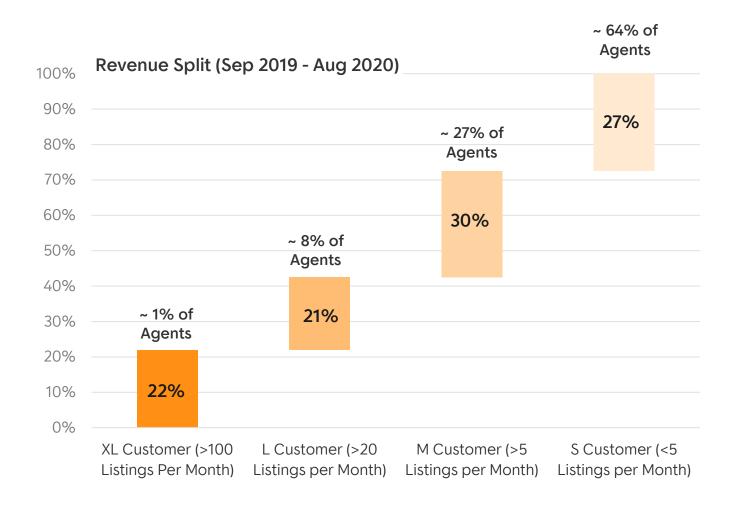
Focus on residential agents







Our agents are well distributed along the revenue curve Healthy customer base



Resilient

Revenue from core products is well spread across different customer groups. The majority of revenue is coming from agents with big and reliable portfolios.

High value upgrade potential

Given the design of list prices for core insertion products, agents can grow their revenue without growing listing volume (e.g. high value membership upgrades).

Core products: insertion etc. excluding RLE, Flowfact etc. Based on average number of listings per month over last 12 months; Rent equivalent of 5 listings to 1 sale. Commercial equivalent of 1 to 1. Listings aggregated on company level.



Update H1: We are committed to our agents with growth dynamics intact

Trends in the German real estate market

Covid-19 **accelerating digitisation** of real estate ecosystem

Increasing German residential real estate prices¹ imply ongoing under-supply and need for mandate acquisition support

"Bestellerprinzip" coming into effect in 2021

Commercial real estate market stable with uncertain macro-outlook – majority of German hubs still showing rent growth of >2% in H1²



Growth in Scout24's agent business



Covid-19 support measures ("Liquidity Plus" and "Leads Plus") strengthened the partnership with our agents



Gained c. 800 real estate partners on our platform compared to H1 2019 (+4%)



Membership migration well on track:

- Goal to migrate all core residential sales agents by mid-2021 into the new membership editions
- Rate-card introduction also on the right track



Continued investment in our agent product suite

¹ According to IMX purchase and rental prices showed a renewed significant upturn across all property types in Q2 2020, thus mostly surpassing pre-Covid levels.
2 Following strong growth in Q1 2020, the commercial property rental price index (GIMX) shows a stagnating or slightly declining market in Q2 2020.

We have just launched a marketing campaign staging the agent as key to a successful selling journey



- Support the agent image
- Strengthen our partnership
- Increase customer satisfaction
- Increase customer numbers
- Increase ARPU



Home owners

- Become the first contact point for selling home owners
- Enhance leads business



Consumers (seeking real estate)

Immo

Scout24

- Maximize transparency
- Give guidance in decision making
- Offer a personalised home search journey which can be monetized

One of the largest multi- channel campaigns in recent years: "sell better - with an agent"

Print ads example



Ein Makler findet für Ihre Rosen neue Liebhaber.



Ihnen ist wichtig, dass ihre schöne immobilie in liebevolle Hände kommt? Der richtige Makler versteht dasi Wir empfehlen ihnen kostenlos die passenden Verkaufsexperten in Ihrer Region. Profisieren auch Sie von der Erfahrung des Markführers auf immoscoul-Zede/besser-verkaufen



An agent finds new lovers for your roses.



Eine Maklerin, die Sie versteht? Die gibt es: bei uns!



Sie wollen den Verkauf Ihrer Immobilie in gute Hände geben? Als Marktführer rund um Immobilien empfehlen wir Ihnen den passenden /erkaufsprofi in Ihrer Region. Nutzen Sie einfach und bequem unseren



Agents who understand you? You can find them: with us!



Ein Makler bringt oft mehr, als man denkt.



Sie wollen Ihre Immobilie am liebsten zum optimalen Preis verkaufen? Dann verkaufen Sie mit Makkernilfel Wir empfehlen Ihnen kostenlos den passenden Verkaufsprofi für Ihre Immobilie. Profitieren auch Sie von der Erfahrung des Marksführers auf Immoscout 24 de/hesser-verkaufen





Ein Makler bringt schnell junges Leben in Ihr altes Zuhause.

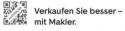


Sie die Profis rant Wir empfehlen Ihnen kostenios die passenden Verkaufsexperten in Ihrer Region. Profitieren auch Sie von der Erfahrung des Marktführers auf immoscout24.de/besser-verkaufen





Ein Makler verkauft Opas Haus reibungs- und kontaktlos.



Sie können Sich nicht selbst um den Verkauf einer Immobilie kümmern? Kein Problem! Wir empfehlen Ihnen kostenlos die passenden Verkaufsexperten in der Region. Profitieren auch Sie von der Erfahrung des Marktführers auf Immoscout24.der/besser-verkaufen



An agent often brings more, than you think.

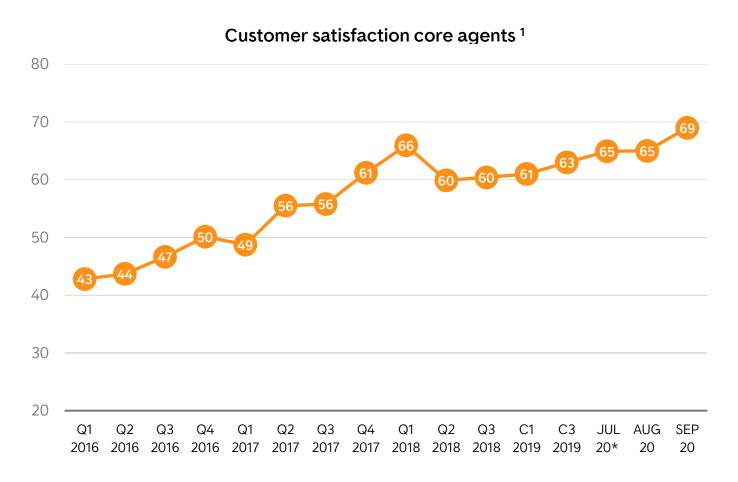
An agent quickly brings young life in your old home.

An agent sells grandpa's house quickly and easily.



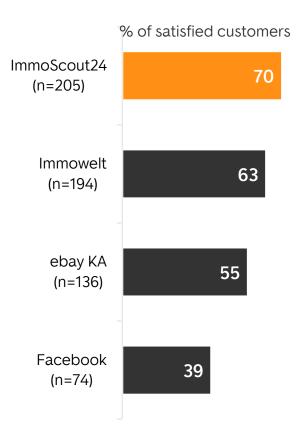
We are further strengthening the partnership with our agents

Increasing customer satisfaction



^{1.} Satisfaction survey among Residential Core Agents; *monthly measurement since Jul 2020; Csat = % of (rather) satisfied customers 2. Annual competitor study by Mindline energy, survey among 360 Core Agents, Nov 2019 – Jan 2020

Customer satisfaction competitor view² (2019/2020)



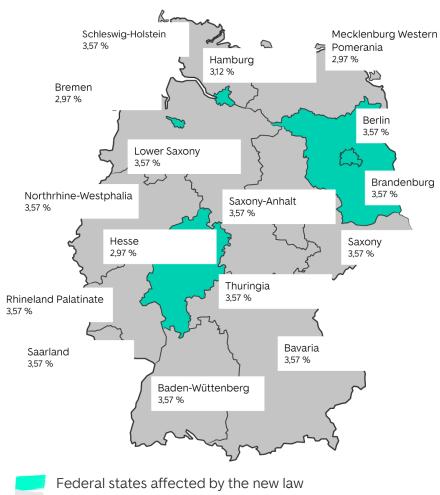


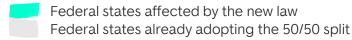
New "Bestellerprinzip" regulation will impact agents business in 2021

Limited effect on IS24 agent monetisation

- Uniform regulation applicable to all German federal states, entering into force on 23 December 2020.
- The party who commissions the agent (typically the seller) will have to pay min. 50% of the agent commission; the counterparty needs to pay the remaining 50% after the commissioning party has furnished proof of payment of its own share.
- The affected 5 federal states account for c. 20% of the residential real estate market (measured in transactions / GEWOS and listings on IS24), and c. 25% of the IS24 residential agent revenue.
- We expect a revenue impact between 2-5 million Euro in 2021, coming from:
 - Decrease of agent online marketing spend
 - Consolidation of smaller agents
 - Partly compensated by a short-term improvement of PPA booking ...
 - ... and a larger marketing spend on homeowner acquisition

Commission reality for private sellers starting 2021







Part of our ARPU growth is based on a spill-over effect

Illustrative example with illustrative numbers

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J							10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10
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M					10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10
A				10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10
М			10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10
F		10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10
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						20	20											20	21					

Assumptions scenario I:

- Contracts falling due in each month of 2020 grow with an equal amount
- Spillover assumes that contracts renew without additional growth after one year

1.4m spill-over

Scenario I, with consistent growth in 2020, benefits from more than twice the amount of 'spill-over' revenue in 2021 vs. scenario II.

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S									5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5
Α								0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
J							0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
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М					0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Α				0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
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F		10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10
J	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10
	J	F	М	Α	М	J	J	Α	S	0	Ν	D	J	F	М	Α	М	J	J	Α	S	0	Ν	D
						20	20											20	21					

Assumptions scenario II:

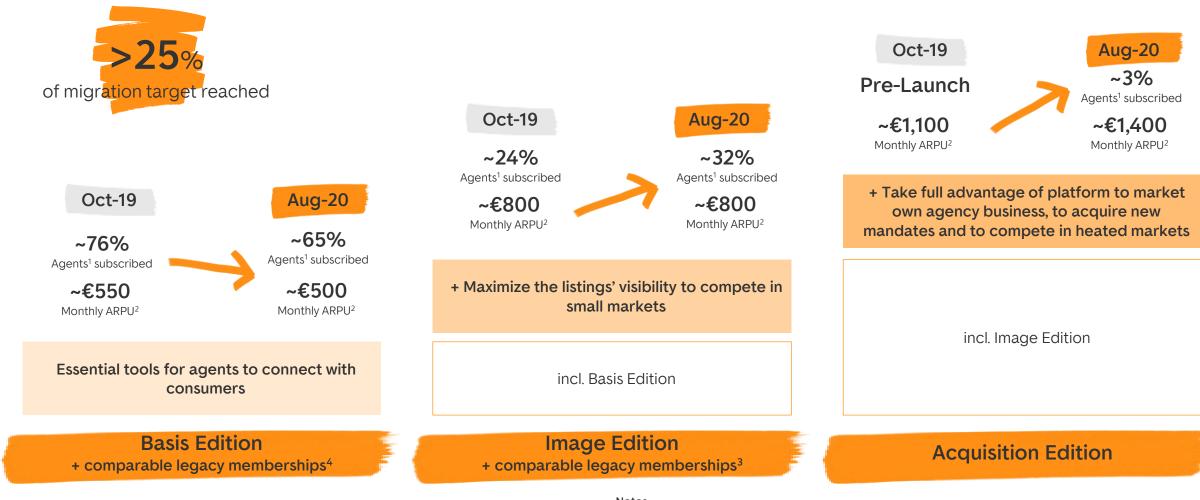
- No price increases from April to August 2020 and reduced growth till end of year
- Spillover assumes that contracts renew without additional growth after one year

0.6m spill-over

	Rev. end 2019	Growth in 2020	Spillover 2021	Spillover contribution to growth in 2021
I	10m	0.77m (8%)	1.4m	11.4m vs 10.77m (6%)
II	10m	0.37m (4%)	0.6m	10.6m vs 10.37m (2%)

Scenario Scenario I

Our agent monetisation strategy consists of transferring them into a fair and consistent price / product system and subsequently upgrading them



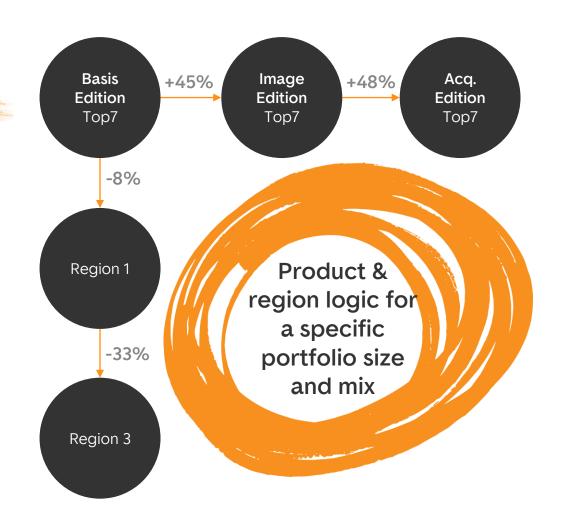
- Residential agents (for Aug-20 including finance partners) without property managers
- Membership contract ARPU only, excluding revenues from additional value added services
- Including legacy memberships MY5 + Top List All
- Including all other legacy memberships



We provide for price transparency through rate cards which reflect the customer ROI

Main price drivers: portfolio size, portfolio mix (rentsale - commercial), region and chosen product set

- Small customers pay less than big ones.
- Customers with more sale objects pay more than customers with less sale objects.
- If customers have a high volume focus on either rent or sale, the portfolio minority is included for almost no cost.
- Regions with high visibility and high prices are more expensive than weaker regions.
- The more value the product package provides the higher the price.





We are applying a similar monetization strategy to all our journeys Memberships and rate cards as basis for systematic growth

All journeys have their customer specific product tiers which connect to the **Basis Edition:**

- Strong price enforcement and transparency
- Upsell opportunity across journeys through higher available tiers per Immotype
- Instrument of future price increases.

	Sale	Rent	Developer	Commercial	New Homebuilder	
Product launch	completed	completed	completed	completed	in progress	
Rate card creation	completed	completed	completed	completed	starting Dec. 20	
Move all customers into new product world	ongoing	ongoing	started	starting Oct. 20	starting Jan. 21	
Rate card publication	end 2021	tbd	tbd	tbd	tbd	
Price increases	tbd	tbd	tbd	tbd	tbd	



Next events:

11 Nov. 2020: Q3 / 9M 2020 report

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