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# Scout24 AG H1 2017 Results Conference Call

August 9, 2017

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# **Key Operational Highlights**

We Continue to Be the Most Relevant Marketplace for BOTH our Customers and Consumers





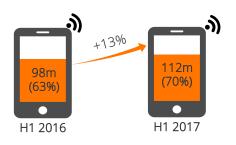
IS24

#### **Record Traffic Levels**

Visits to core brands at constant high level



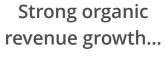
7 out of 10 engage through us on the go

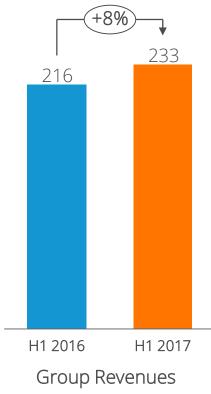




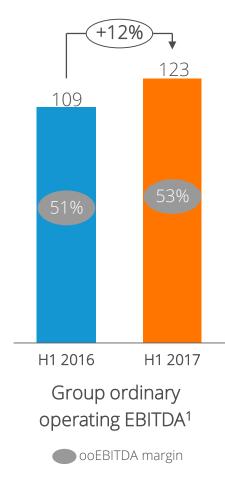
AS24

# **Key Financial Highlights**

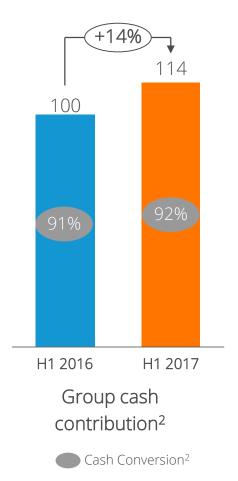




### ...sustainable profitability...



#### ...and robust & visible cash flows



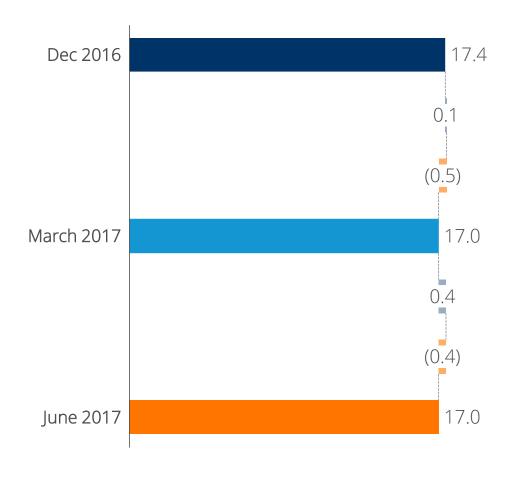
Note: All figures in € millions.

<sup>1.</sup> Ordinary operating (00)EBITDA represents EBITDA adjusted for non-operating and special effects, ordinary operating EBITDA margin of a segment is defined as ordinary operating EBITDA as a percentage of external



Source: Management estimates, internal data. Customers with at least one active listing at the respective date (usually end of month).





- Core agent numbers stable in Q2 2017
- Excluding agents leaving the business, core agent numbers increasing Q2 2017 (+0.4)
- Churn rate on record low level
- Significant increase in customer winback rate (based on monthly run rate) in Q2 2017

Net loss/gain excl. Agents leaving the business<sup>1</sup>

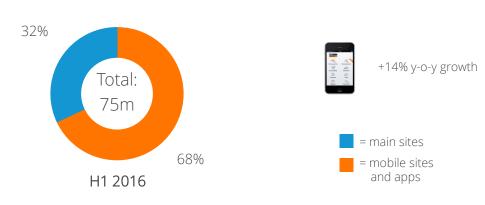
Agents leaving the business / inactive Agents





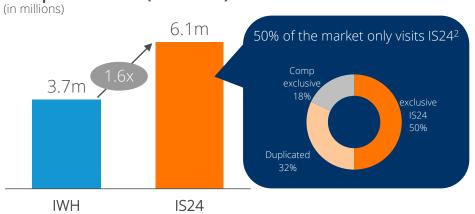
#### Traffic Evolution<sup>1</sup>

(visits in millions)

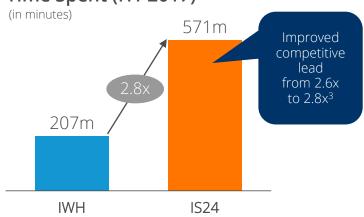




#### Unique Visitors (H1 2017)<sup>2</sup>







Compared to December 2016, comScore MMX May 2017.



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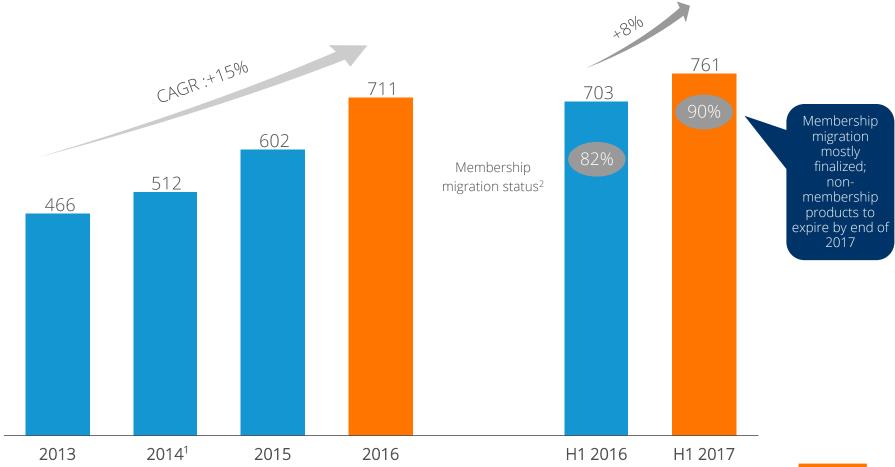
<sup>1.</sup> Management estimates, based on average monthly visits (sessions) the IS24 platform from mobile devices, mobile and all IS24 applications as measured by own traffic monitor (google analytics,)

<sup>2.</sup> Based on average Unique Monthly Visitors ("UMV") for traffic and total time spent for engagement in H1 2017, comScore MMX May 2017 (desktop only for traffic and desktop and mobile for engagement). H1 2017 average based on January – May data.



#### **ARPU Evolution**

(ARPU in €/month)



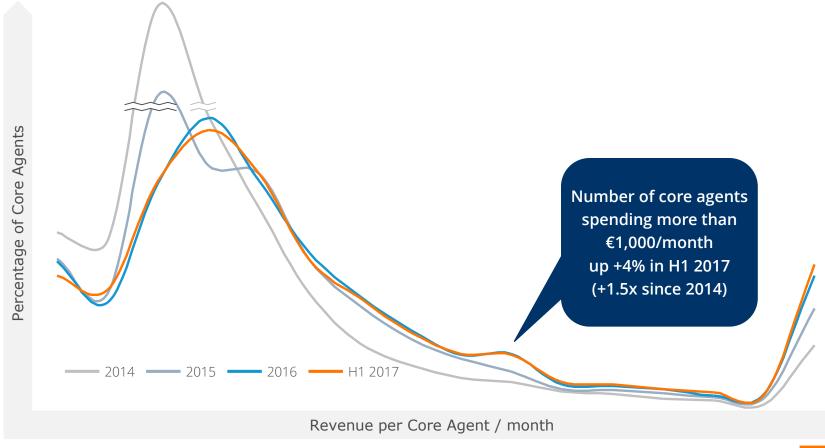
<sup>1.</sup> Given the Group's complex financial history, to facilitate year-on-year comparison and to better represent the business trends and situation of Scout24, additional, voluntary disclosure has been provided for the twelve-month period ended December 31, 2014. These figures represent the sum of financials from the audited consolidated financial statements of Scout24 Holding GmbH for the short financial year from January 1, 2014 until March 31, 2014 and from the audited consolidated financial statements of Asa NewCo GmbH for the period of April 1, 2014 to December 31, 2014.







More and more of our core agents are recognizing our value proposition



Wrap-Up

#### What We Have Delivered

Increased listings market share



What We Are Working On

Leveraging regional product and pricing strategy

Successful roll-out of major product innovations

Support product innovations with marketing

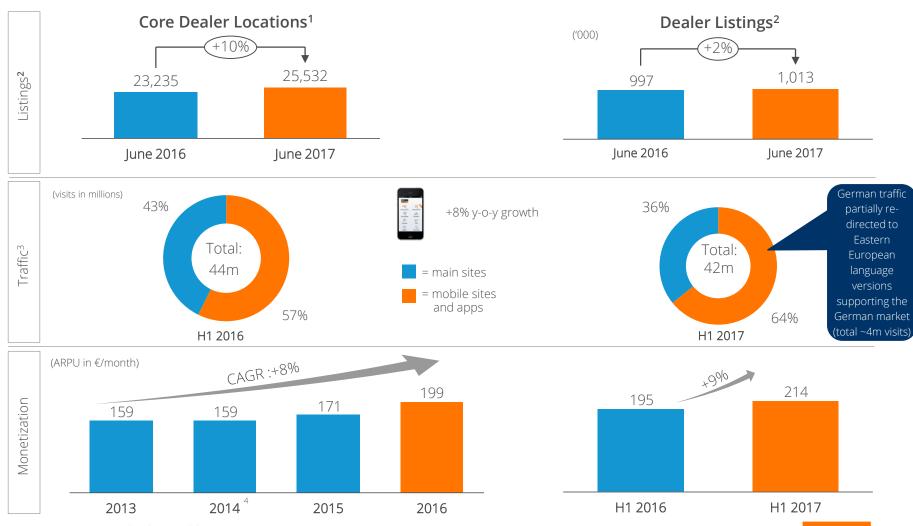
First success in VIA upsell in residential market segment

Continue to drive VIA usage and further expand ARPU

Successfully implemented initiatives to improve sales performance

Drive sales force performance

# Focus on Germany – Strengthening Market Positioning

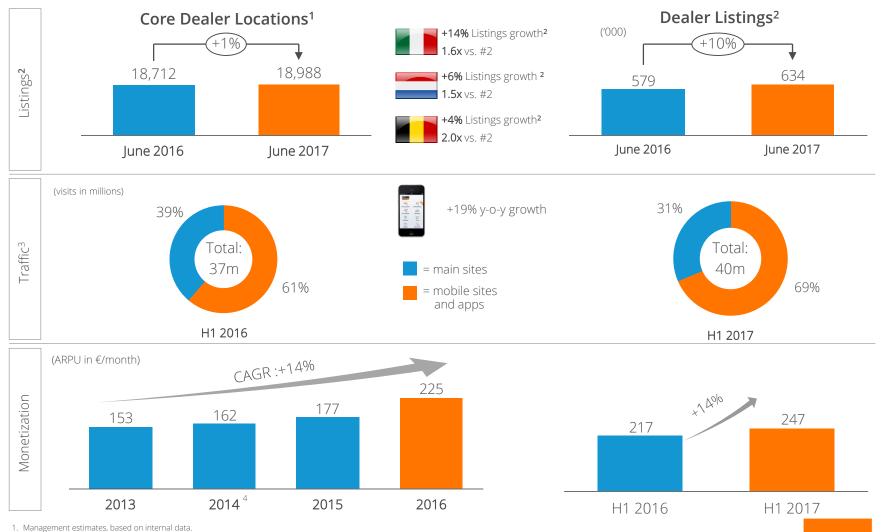


- 1. Management estimates, based on internal data.
- 2. Autobiz, June 2017; Dealer listings only / not considering private listings due to on-time effect of adjusting duration time
- 3. Management estimates, based on average monthly visits (sessions) to the AS24 platform from mobile devices, mobile and all AS24 applications as measured by own traffic monitor (google analytics)
- 4. Given the Group's complex financial history, to facilitate year-on-year comparison and to better represent the business trends and situation of Scout24, additional, voluntary disclosure has been provided for the twelve-month period ended December 31, 2014. These figures represent the sum of financials from the audited consolidated financial statements of Scout24 Holding GmbH for the short financial year from January 1, 2014 until March 31, 2014 and from the audited consolidated financial statements of Asa NewCo GmbH for the period of April 1, 2014 to December 31, 2014.

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# Focus on Italy & Benelux – Cementing our Leadership Positions



3. Management estimates, based on monthly visits (sessions) to the AS24 platform from mobile devices, mobile and all AS24 applications as measured by own traffic monitor (google analytics).

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<sup>2.</sup> Autobiz, June 2017, deduplicated for AS24 and AutoTrader.nl., Dealer listings only / not considering private listings due to on-time effect of adjusting duration time

<sup>4.</sup> Given the Group's complex financial history, to facilitate year-on-year comparison and to better represent the business trends and situation of Scout24, additional, voluntary disclosure has been provided for the twelvemonth period ended December 31, 2014. These figures represent the sum of financials from the audited consolidated financial statements of Scout24 Holding GmbH for the short financial year from January 1, 2014 until March 31, 2014 and from the audited consolidated financial statements of Asa NewCo GmbH for the period of April 1, 2014 to December 31, 2014.

# Wrap-Up

#### What We Have Delivered

Closing the gap on dealer locations to our competition in Germany



Creating tangible USPs/ differentiation points vs. our competition in Germany



Marketing Power pricing model successfully implemented



Strengthening of market leading position in Italy and BeNeLux



#### What We Are Working On

Further execute on sales strategy to narrow content gap

Further leverage USPs to narrow traffic and content gap vs. our competition

Further increase penetration of Marketing power products and enhance Marketing power product range

Drive monetization of leadership position

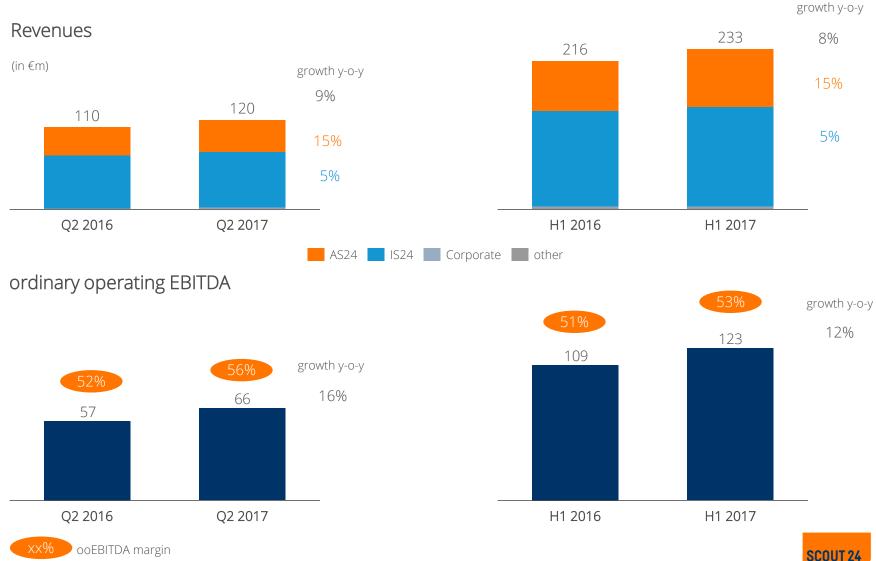
# Financial Review



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# Group

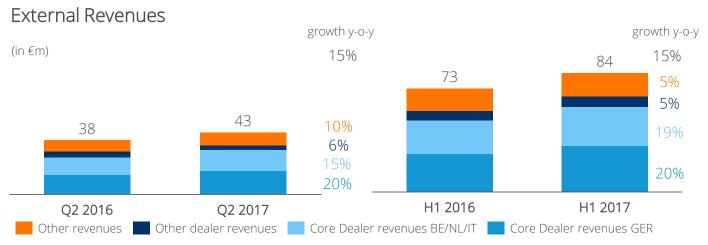
# Strong organic growth and sustainable profitability



### Platform for Continued Growth



# Delivering on Growth Potential



#### ordinary operating EBITDA



#### Key highlights

#### Core Dealer revenues

- Strong ARPU expansion in Germany and Benelux/Italy on the back of implemented price increases and ongoing MIA penetration
- Increasing dealer base, especially in Germany

#### Other Dealer revenues

 Ongoing success of visibility products in smaller European countries

#### Other revenues

• Solid revenue growth in display revenues in O2 2017

#### ooEBITDA

 Revenue growth combined with operational gearing drive margin increase



# **Ordinary Operating Cost**

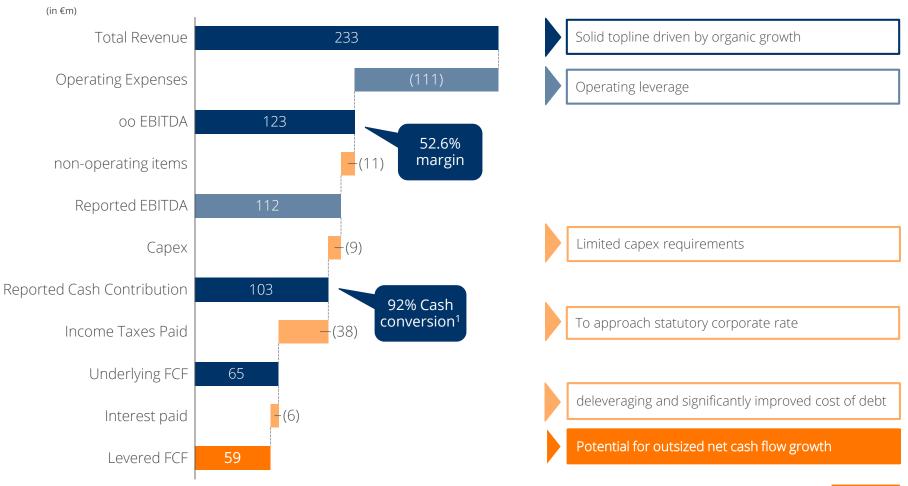
(in €m)	H1 2016	H1 2017
(iii eiii)		
Revenues	215.9	233.4
Own work capitalised	5.5	5.8
Personnel (incl. external labour)	(58.8)	(60.6)
Marketing (online & offline)	(24.5)	(25.9)
IT	(8.4)	(7.8)
Other costs	(20.3)	(22.0)
Total operating cost	(106.5)	(110.6)
Ordinary operating EBITDA	109.4	122.8
Ordinary operating EBITDA-margin	50.7%	52.6%

#### **Comments**

- increase driven by regular salary increase as well as talent upgrade
- Marketing expenses reflecting certain investments in product innovation

# **Strong Free Cash Flow Generation**

#### Revenue to Free Cash Flow Bridge (H1 2017)



<sup>1.</sup> Cash conversion is defined as (ooEBITDA less Capital Expenditure) / ooEBITDA.

### **Below EBITDA Items**

	(in €m)	H1 2016	H1 2017
	Ordinary operating EBITDA	109.4	122.8
	Non-operating items	(9.6)	(10.7)
	Reported EBITDA	99.7	112.1
	D&A	(7.7)	(8.8)
PPA Effect	D&A on PPA items	(24.7)	(19.6)
	EBIT	67.3	83.8
	Results Equity Method	(0.0)	(0.0)
Interest	Finance Income	0.0	3.4
mieresi	Finance Cost	(23.1)	(7.1)
	Earnings before Tax	44.3	80.1
Taxes	Taxes on Income	(14.9)	(25.2)
	Earnings after Tax	29.5	54.9
•	Earnings per Share (in €)	0.28	0.51
	Adjusted Earnings <sup>1</sup>	53.7	73.5
	Earnings per Share adjusted (in €)¹	0.50	0.68

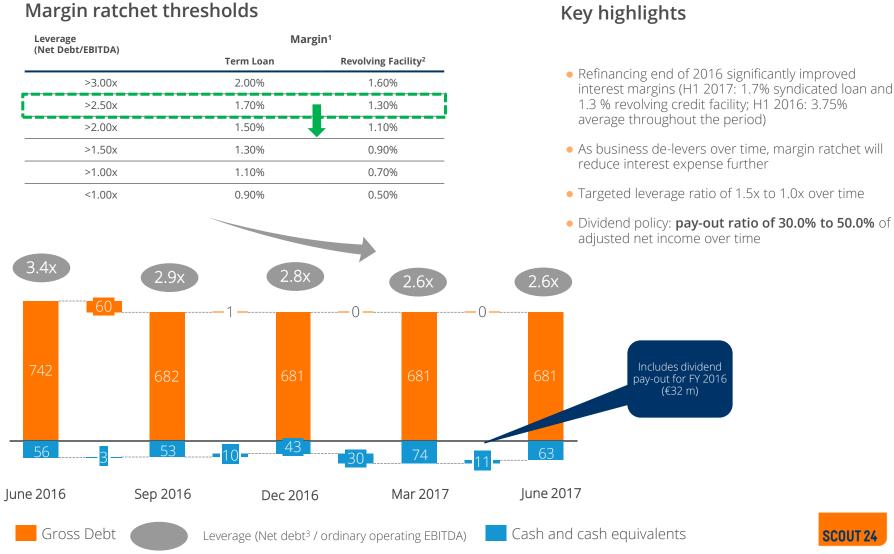
#### Comments

- include €2.2m effect from share-based compensation (Management Equity Programmes), €1.5 m performance based compensation stemming from a purchase price agreement, €1.8m of cost relating to M&A, €4.9 m personnel cost relating to the reorganisation
- Amortisation of PPA items decreasing as technology asset fully amortised
- Significantly reduced interest rate
- H1 2016 including €5.1 million expense from derivative instruments, H1 2017 with €1.5 million gain (0% floor on EURIBOR, non-cash relevant)
- H1 2017 including one-time gain of €1.9m in interest refund deriving from 2011
- Effective tax rate of 31.0% (slightly lower than normalized rate of 31.3%)

<sup>1.</sup> Unaudited. Excluding Non-recurring items and D&A on PPA items, calculated with normalized tax rate. Detailed reconciliation in appendix.

# Capital structure

Strong deleveraging profile and low interest margins supporting dividend payment



<sup>1.</sup> Leverage test on a quarterly basis with new spread applicable 45 days post quarter end

<sup>2.</sup> Revolving Facility is subject to a utilisation fee depending of the amount drawn (<33.3%: 0.1%, <66.7%: 0.2%, >66.7%: 0.4%)

Net debt is defined as total debt (current and non-current liabilities) less cash and cash equivalents

### **Outlook Full Year 2017**

# Reiterating full year outlook



Group revenues expected to record high-single-digit percentage growth rate

- **IS24** is expected to achieve **a mid-single** percentage revenue growth rate, revenue growth weighted towards second half 2017 with acceleration to **a mid-single-digit** growth rate
- AS24 is expected to grow revenues at mid-teens percentage rate

#### ordinary operating EBITDA



Group ooEBITDA margin is expected to increase by around one percentage point

- IS24 is expected to achieve an ordinary operating EBITDA margin on a slightly lower (but, at least 61.5%) or comparable level than in 2016
- AS24 margin expected to expand by at least five percentage points

Q&A

# **Reconciliation Adjusted Earnings**

(EUR millions)	H1 2016	H1 2017
Earnings before Tax	44.3	80.1
Add back non-operating items	9.6	10.7
Add back D&A on PPA items	24.7	19.6
Add back extraordinary finance expense/ income and effects from derivative instruments	5.0	(3.4)
Deduct Profit from disposal of investments accounted for using the equity method	(0.0)	(0.0)
Adjusted Earnings before Tax	83.7	107.1
Adjusted Tax based on normalized Tax rate	(26.4)	(33.5)
Non-Controlling interest	(0.2)	-
Adjusted Earnings attributable to owners of the parent	57.1	73.5
Earnings per Share adjusted (in €) <sup>1</sup>	0.53	0.68
Weighted average of shares (in million)	107.6	107.6

Based on relevant nominal tax rate as stated in Annual Report 2015 and 2016 respectively.

Q2 2016: 31.30%; Q2 2017: 31.33%



# Key performance indicators IS24

(in EUR million, unless otherwise stated)	Q2 2016	Q2 2017	+/-	H1 2016	H1 2017	+/-
Revenues from core agents (Germany)	38.8	39.4	1.5 %	77.9	78.7	1.0 %
Revenues from other agents	8.9	9.5	6.7 %	17.4	17.9	2.9 %
Other revenues	23.4	25.5	9.0 %	44.9	50.0	11.4 %
Total external revenues	71.1	74.5	4.8 %	140.2	146.6	4.6 %
Ordinary operating EBITDA	45.5	46.9	3.1 %	87.9	91.4	4.0 %
Ordinary operating EBITDA - margin %	64.0%	63.1%	(0.9)pp	62.7%	62.4%	(0.3)pp
EBITDA	40.2	43.7	8.7 %	79.5	84.8	6.7 %
Capital expenditure	2.6	2.8	7.7 %	5.2	5.3	1.9 %

# Key performance indicators AS24

(in EUR million, unless otherwise stated)	Q2 2016	Q2 2017	+/-	H1 2016	H1 2017	+/-
Revenues from core dealers (Germany)	13.5	16.2	20.0 %	26.7	32.1	20.2 %
Revenues from core dealers (Benelux/Italy)	12.6	14.5	15.1 %	23.5	27.9	18.7 %
Revenues from other dealers	3.4	3.6	5.9 %	6.7	7.0	4.5 %
Other revenues	8.2	9.0	9.8 %	15.8	16.6	5.1 %
Total external revenues	37.6	43.3	15.2 %	72.7	83.7	15.1 %
Ordinary operating EBITDA	15.9	22.3	40.3 %	29.8	39.6	32.9 %
Ordinary operating EBITDA - margin %	42.3 %	51.4 %	9.1pp	41.0 %	47.3 %	6.3pp
EBITDA	13.4	19.5	45.5 %	26.0	34.8	33.8 %
Capital expenditure	2.0	2.4	20.0 %	4.3	3.6	(16.3) %

# **Income Statement**

(EUR millions)	H1 2016	H1 2017		
Revenues	215.9	233.4		
Own work capitalised	5.5	5.8		
Other operating income	0.8	0.3		
Total operating performance	222.1	239.5		
Personnel expenses	(55.0)	(58.4)		
Advertising expenses	(24.6)	(25.9)		
IT expenses <sup>1</sup>	(8.4)	(7.8)		
Other operating expenses	(34.3)	(35.2)		
EBITDA (Earnings before interest. tax. depreciation and amortisation)	99.7	112.1		
Depreciation. amortisation and impairment losses	(32.4)	(28.3)		
EBIT (Earnings before interest and tax)	67.3	83.8		
Net financial result	(23.0)	(3.7)		
Earnings before tax	44.3	80.1		
Income taxes	(14.9)	(25.2)		
Earnings after tax	29.5	54.9		
Earnings per share (EUR)	0.28	0.51		

<sup>1.</sup> The following change has occurred compared with the Group interim report on the first half of 2016: to enhance transparency, as of 1 January 2017 a reclassification of other operating expenses to IT expenses was implemented.

# Balance Sheet 1/2

Assets	12/31/2016	06/30/2017
(EUR '000)	12/3//2010	00/30/201/
Current assets	96.2	117.1
Cash and cash equivalents	43.4	62.7
Trade receivables	43.3	42.9
Financial assets	0.4	0.7
Income tax receivables	1.2	1.0
Other assets	7.8	9.8
Non-current assets	2,034.7	2,016.5
Goodwill	816.2	861.2
Trademarks	983.5	983.4
Other intangible assets	217.6	199.8
Property, plant and equipment	10.0	8.8
Investments accounted for using the equity method	1.7	2.7
Financial assets	0.5	0.5
Deferred tax assets	3.5	2.3
Other assets	1.8	2.7
Total assets	2,130.9	2,133.6

# Balance Sheet 2/2

Equity and liabilities	12/31/2016	06/30/2017
(EUR '000)	12012010	
Current liabilities	112.3	99.1
Trade payables	27.9	19.9
Financial liabilities	31.8	32.1
Other provisions	4.0	5.5
Income tax liabilities	15.9	6.9
Other liabilities	32.7	34.8
Non-current liabilities	1,027.8	1,019.9
Financial liabilities	645.5	645.3
Pension and similar obligations	0.4	0.5
Other provisions	0.6	0.6
Income tax liabilities	0.0	0.0
Deferred tax liabilities	378.6	371.1
Other liabilities	2.6	2.3
Equity	990.8	1,014.6
Subscribed share capital	107.6	107.6
Capital reserve	427.6	428.4
Retained earnings	455.0	477.7
Measurement of pension obligations	(0.1)	(0.1)
Other reserves	1.1	1.1
Treasury shares (13,400 and 0 shares respectively)	(0.5)	-
Equity attributable to shareholders of parent company	990.8	1,014.6
Non-controlling interests	-	-
Total equity and liabilities	2,130.9	2,133.6

# Cash Flow Statement 1/2

EUR millions)	01/01/16 - 06/30/16	01/01/17 - 06/30/17
Earnings after tax	29.5	54.9
Depreciation. amortisation and impairment losses	32.4	28.3
Income tax expense/(income)	14.9	25.2
Financial income <sup>1</sup>	(0.1)	(3.4)
Financial expenses <sup>1</sup>	23.1	7.1
Result from investments accounted for using the equity method	0.0	0.0
Result on disposal of intangible assets and property. plant and equipment	(0.0)	0.0
Other non-cash transactions	2.4	1.2
Change in other assets not attributable to investing or financing activities	(0.4)	(2.6)
Change in other liabilities not attributable to investing or financing activities	(13.1)	(6.2)
Change in provisions	(0.6)	1.5
Income tax paid	(7.6)	(38.5)
Cash flow from operating activities	80.5	67.6
Purchases of intangible assets	(8.6)	(8.2)
Purchases of property. plant and equipment	(1.0)	(1.2)
Proceeds from disposal of intangible assets and property. plant and equipment	0.0	0.1
Payments made for investments in financial assets	-	(0.3)
Proceeds from sale of financial assets	0.2	0.0
Payments made to acquire subsidiaries	-	(0.4)
Payments made in connection with disposal of investments accounted for using the equity method	(29.5)	-
Interest received	0.0	0.0
Proceeds from disposal of discontinued activities	0.0	-
Cash flow from investing activities	(38.8)	(9.9)

<sup>1.</sup> The previous year's figures has been adjusted: the previously separately reported interest income and interest expense figures as well as the other financial result are now shown as part of financial income and expenses.

# Cash Flow Statement 2/2

(EUR millions)	01/01/16 - 06/30/16	01/01/17 - 06/30/17
Cash flow from investing activities	(38.8)	(9.9)
Repayment of short-term financial liabilities	(40.1)	(0.1)
Interest paid	(15.8)	(6.1)
Dividends paid	-	(32.3)
Cash flow from financing activities	(55.9)	(38.5)
Effect of foreign exchange rate changes on cash and cash equivalents	(0.0)	(0.0)
Change in cash and cash equivalents	(14.3)	19.2
Cash and cash equivalents at beginning of period	70.6	43.4
Cash and cash equivalents at end of period	56.4	62.7

### IR Contact details and financial calendar

#### Financial Calendar (expected)

Wednesday 8 November 2017	Interim Report Q3 2017
Tuesday 14 November 2017	Capital Markets Day

Half year report 2016

http://www.scout24.com/en/Investor-Relations/Financial-Publications/Financial-Reports/Financial-reports.aspx

Full year report 2016 report.scout24.com/2016

#### **Investor Relations Contact**



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