Make it happen!

Deutsche Bank

Reverse Roadshow Munich







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Quarterly figures are unaudited. All numbers regarding the 2019 segment structure are unaudited and preliminary only, if not otherwise stated.

ImmoScout24 is more relevant than ever and well positioned to capitalize on market dynamics and to increase monetization and TAM

 \checkmark

ImmoScout24 is #1 in Germany with an increasing listings market share



Deep repository of consumer, listing and transactional data over 20 years

 Track record of sector leading innovation and bringing new products to market

Further expanding ARPA through valuebased sales performance



Trusted player in the ecosystem with leading consumer awareness and significant brand equity



... achieved across our ecosystem¹

We have delivered uninterrupted and resilient growth since our inception



Source: GEWOS (2019)

Notes: 1. Revenues adjusted for IFRS 15, applied as of 1 January 2018 and retrospectively adjusted for 2017; including ImmoScout24 Consumer Services and investments/divestments



As consumers' and customers' needs get more complex, marketplaces need to evolve ...

traffic

triggering demand

Consumer

- needs a trusted partner
- P predict demand
- deliver individualized results
- multi-choice & best-choice

Platform

- ♥ highly localized
- >>> beyond listings
- (m) actively triggering demand
- 🕒 real time
- Q) a more transparent marketplace
- Involved in the action







 \triangle smooth transaction experience

^O differentiate vs. competition

Agents

help winning mandates

Core remains robust – evolving market presents huge new opportunity



... giving us the opportunity to expand beyond our attractive core market



	TAM expansion levers						
Multiple touch points across ecosystem	Source of mandates for agents – not just leads	Moving into the transaction		e business ional opportunity			
c.€0.4bn	c.€0.7bn	c.€6bn+	c.€184bn	c.€240bn			
Online marketing	Marketing spend ~60% Objects marketing ~40% Mandate acquisition	Agent commission pool	Real estate transaction value	Total mortgage market			



We are building the ecosystem for real estate in Germany



- Acquire new mandates and lead management (digital farming)
- ✓ Use most efficient marketing channel
- ✓ Build up local brand
- Benefit from an integrated ecosystem out of one hand

Medium



Indicative digitization levels





Consumers

- Benefit from a personalised home search journey
- ✓ Get the most transparent consumer experience
- Receive guidance in decision making



We are the place where sellers start their journey ...





Home seller

addressable audience¹

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6

Stefanie joins HomesellerHub and enters her personal data



Alerts from HomesellerHub on the **value** of your property

Stefanie, for your apartment's size and neighbourhood, there are only a few agents worth considering!

3

ImmoScout24 sells the lead to relevant agents

Home seller enquiries

Realtor Lead Engine:

*	*	•	ar is som
in weicher Region Befindet sich die Immobilie?	Wie groß sind Wohn- und Grundstücksfläche?	Weiche Ausstattung Nat die Immobilie?	Passende Makier meldes sich in Kürze
• 1d las infrastr	ander a a	Anna Trans	75,000 € - 225,000 €
		-	
0			

29k to agents¹



The agent sells her apartment at a price **above** her minimum threshold





Home sellers connected





Notes: 1. As of Nov 19 YTD 2. Q3'19 vs. Q3'18

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... and are therefore acting as the digital farming partner for our agents

Clear revenue opportunity for ImmoScout24 Large and digitizing mandate acquisition market backed by a proven product suite ~10-13% Strong new mandate acquisition market growth potential of agent revenue spent O'O'I'LATION on marketing Membership Access product with acquisition tools Marketing spend breakdown product Enhanced agent visibility Lead ✓ Home owner leads ✓ Different lead models engine ~40% ~60% ✓ Bidding mechanisms ✓ Performance product Objects Mandate marketing acquisition Home seller enquiries to agents¹ YoY growth² Letters Print **Recommendations** Source: Revenue Cube and Salesforce (Oct-19)

Source: Revenue Cube and Salesforce (Oct-Notes: 1. As of Nov 19 YTD 2. Q3'19 vs. Q3'18

We also have a clear path to digitize the rental ecosystem



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ImmoScout24 is set to continue to deliver along the financial guidelines provided at the Capital Markets Day

Guidance for the ImmoScout24 segment Central functions not included

	2019	2020	2021	2022
Revenue growth	9.0 to 11.0% I-f-I (low end)	6.0 to 8.0%	low teens	low to mid teens
Ordinary operating EBITDA margin	Up to 70.0%	Up to 65.0%	Up to 66.0%	Up to 67.0%
	old segment structure			



We sold AutoScout24 for €2.9bn Transaction Update

Agreement

On 17 December 2019, Scout24 entered into a definitive agreement with affiliates of Hellman & Friedman LLC for the sale of 100% of Scout24's car classifieds platform AutoScout24, FinanceScout and Finanzcheck.

Sale Process

The decision to sell is the outcome of a structured and diligent strategic review process initiated in August 2019 with a comprehensive assessment of several options including combination, partial / full sale, spin, and retain scenarios.

The sale process involved targeted buyer outreach and a complex and competitive carve-out process.

Going forward

Scout24 will now fully focus on ImmoScout24 and execute the strategy laid out during the CMD

The transaction values AutoScout24 at approx. €2.9bn, equivalent to a LTM Sep-19 EBITDA multiple of

26.1x

64%

Total shareholder return from December 2018 (unaffected share price date excl. bid specs) until transaction



Currently evaluating options around method and timing of capital return to shareholders



Quantum and structural decisions have not been made yet



Several legal, procedural, accounting, tax, market issues need to be cleared



Share buy-back (with or without capital reduction)







Our new scope of business comes with an even more attractive return for our shareholders

Profitable growth

- The #1 platform in German real estate classifieds
- Transition to fully networked
 marketplace
 - Increase TAM
 - Improve monetization
 - Accelerate product rollout

Operational excellence

- Simple, lean, agile structure and processes
- "Growth Simply Done" (GSD) program to further optimize efficiency

Value accretive capital allocation

- Reinvest into growth
- Returning cash to shareholders
 - Dividend pay-out ratio of 30-50%
 - Share buy-back programme
- Long term leverage of up to 3.5x
- Open to value accretive M&A opportunities



Sustainable competitive advantage



Attractive total shareholder return





Make it happen! #Scout24IR



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The new ImmoScout24 segment reflects our ecosystem approach

ImmoScout24 (in €m)	2018	9M 2018	9M 2019
Revenue	247.8	185.8	200.8
Revenue with Residential real estate partners	122.6		
Revenue with Business real estate	53.5		
Revenues with private listers and others	71.8		
Ordinary Operating EBITDA	169.7	125.9	138.3
Ordinary Operating EBITDA margin	68.5%	67.8%	68.9%

ImmoScout24 (in €m)	2018	9M 2018	9M 2019
Revenue	315.9	259.9	259.9
Revenue with Residential real estate partners	152.2	126.5	126.5
Revenue with Business real estate	53.5	43.9	43.9
Revenues with Consumers	78.1	65.1	65.1
3 rd Party Display Revenue and Others	32.1	24.3	24.3
Ordinary Operating EBITDA	195.6	161.4	161.4
Ordinary Operating EBITDA margin	61.9%	62.1%	62.1%

Consumer Services (in €m)	2018 ¹	9M 2018 ¹	9M 2019
Revenue	139.9	103.0	116.7
Revenue with Finance partners Services Revenue 3rd Party Display Revenue	80.1 27.9 31.8		
Ordinary Operating EBITDA	36.7	27.6	26.0
Ordinary Operating EBITDA margin	26.2%	26.8%	22.3%



Notes: 1. Like-for-like revenue exc. Spain, Classmarkets and inc. FZ pro-forma 12 months



Nine months 2019 financials in the old segment structure

	9M 2018	Revenue (in €m) 9M 2019 y-o-y% change reported L-f-l ²			OOEBIT 9M 2019	DA¹ (in €m) 9M 2019 margin	y-o-y l-f-l pp change	
ImmoScout24	186	201	8.1%	9.0%	126	138	<i>68.9%</i>	+0.8pp
AutoScout24	122	139	13.9%	18.1%	64	80	57.9%	+5.6pp
Consumer Services	78	117	49.6%	13.3%	31	26	22.3%	-4.5pp
Scout24	386	456	18.3%	12.7%	214	236	51.8%	+0.5pp

Notes:

1. Ordinary operating (oo)EBITDA refers to EBITDA adjusted for non-operating effects, which mainly include restructuring expenses, expenses in connection with the Company's capital structure and company acquisitions (realized and unrealized), costs for strategic projects as well as effects on profit or loss from share-based compensation programmes

2. L-f-I (like-for-like): As if new acquisitions or divestments would have been consolidated/deconsolidated in 2018 already

